

Holding Company Timing Checklist

Ten checks before you decide the timing

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Too early costs money, too late costs the exemption. Work through these ten items before your consultation, and bring the answers with you.

- ☐ **1 Total your retained earnings**
Beyond what the business actually needs.
- ☐ **2 Check how long surplus has sat**
Two unused years is the clearest signal.
- ☐ **3 Total investment income across the group**
The grind starts at \$50,000 combined.
- ☐ **4 Note any sale or succession horizon**
The QSBC period runs 24 months.
- ☐ **5 Test QSBC status now**
The operating company must qualify throughout.
- ☐ **6 Assess liability exposure**
Job site, lease, supplier or platform risk.
- ☐ **7 List owners and share classes**
More owners means more to agree in advance.
- ☐ **8 Confirm net profit level**
Below \$100,000 the cost usually outweighs it.
- ☐ **9 Decide federal or provincial**
Based on where the group operates.
- ☐ **10 Budget for the second T2**
One return per corporation, every year.

PRO TIP

One trigger is enough to act on. Waiting for a second usually means the sale timeline has already tightened, and the 24-month holding period cannot be shortened.

What happens next

- 1** Free consultation
- 2** Flat fee, HST included
- 3** Timed and set up

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